## What does it take to prepare students for college and careers in the 21st century?

Time. It takes time to grow into a successful individual. But how far and how fast we grow depends on another question: what do we do with the time we are given?

At SEED, we are with our students 24 hours a day, five days a week. We call this our "gift of time," but it is more than that. Time is a responsibility and a means for our students, parents, teachers, staff, and supporters to do amazing things. This report is a celebration of what they are able to accomplish with the gift of time; it rejoices in the answers to one simple question: what can you do with 24 hours?

For Justin Eames (page 11), director of technology at SEED Maryland, having 24 hours means that students can explore potential career paths through state-of-the-art technology. For Nicole Padro (page 12), student life counselor at SEED Miami, 24 hours means time to foster a love of learning in her students by reading aloud stories before bedtime. And for SEED DC parent Tasha Poulson (page 14), a 24 -hour program means that her children are safe and surrounded by positive role models committed to their growth.
As SEED grows, our schools remain connected by the gift of time. Whether in D.C.,
Maryland, or Miami, we have the opportunity to support our students and staff in ways that other schools cannot. This is a privilege and a responsibility.
If you are reading this report, then you have likely supported SEED in the past. The stories included here are testaments to your support; you helped us secure precious additional time with our students. We are grateful because this means you share our passion. However, it also means you share our responsibility.

So, what can you do with 24 hours?


With sincere appreciation and optimism for the future,


## "What can you do with 24 hours?"

## ADRIAN MANUEL

Head of School, SEED DC
With 24 hours, I can provide opportunities for students to develop social skills for success. Students engage in numerous collaborative projects, take workshops focused on positive habits, get one-to-one feedback on their development, and are exposed to various college campuses. Our programs are preparing students for the academic, social, and emotional landscape of college

DR. KHALEK KIRKLAND
Head of School, SEED Maryland
With 24 hours, I can make college a reality. SEED scholars prepare for college from 7:00am through sundown. Their day might involve Qigong in the garden, an AP Environmental Studies project, and after-school programs such as computer coding, African drumming or theater led by resident artists. It might even include class on a college campus. I am proud to offer scholars such a range of opportunities.

JOHN CLASTER
Chair, Board of Trustees, SEED Maryland
With 24 hours, I can create opportunities for out-of-school experiences such as a talk by Chris Herren, a nationally recognized author on drug addiction. I can seek new board members from various disciplines to become leaders who open doors and provide access to philanthropy to benefit our students, especially with our first graduation fast approaching.

## KARA LOCKE

Head of School, SEED Miami
With 24 hours, I can empower and support
the individual growth of students and staff. At SEED Miami, we strive for excellence by setting goals, measuring progress, and providing the encouragement and tools necessary for our students to persevere on the journey toward college. With the gift of time, our staf builds positive connections with each family so that they know we are partners in their child's success.

## MELANIE DAMIAN

Chair, Board of Trustees, SEED Miami
With 24 hours, I can change the expectations and trajectory for Miamis underserved children by providing a safe place to learn and live with access to the knowledge that college is possible and necessary for a better life. I am thrilled to have been part of the team that worked to open The SEED School of Miami. I look forward to seeing this first class and those that follow it realize their dreams.

## FRAN ALLEGRA

President, SEED Miami
With 24 hours, I can help SEED offer families and students a clear path that disrupts the outcomes pre-ordained by poverty and ocietal disenfranchisement. In the process, SEED breaks the cycle of the intergenerational transmission f child abuse and neglect. There are precious few solutions delivering this outcome; SEED quickly emerges as an imperative.

VASCO FERNANDES
Chair, Board of Trustees, SEED DC
With 24 hours, I can help children in DC get closer to achieving their dreams. Every day, the students at SEED here in the nation's capital get a step closer to achieving their dreams by making progress in academics, character development, engagement, and resilience. Supporting and tracking their impressive accomplishments is my dream come true.

## A Day in the Life of a SEED Student:



## OWEN NAVAS

Class of 2021 (Grade 6), SEED Miami

> In many ways, Owen Navas is a normal kid. He loves basketball, playing video games on the weekends, and his grandmother's cooking. But just like his 60 classmates at SEED Miami, Owen lives an exceptional life from Sunday to Friday evening as a member of SEED Miami's first class.
> That means no TV or video games. It means regula community meetings where students and staff talk about modeling the school's core values. It means study halls and reading groups each evening. And it means doing all of this outside of the home he is accustomed to.
> "Every day, we talk about core valves.
> SEED will help prepare me to be a better man in life and to make good choices."

For someone so young, Owen has a remarkably mature understanding of why SEED's unique environment is important to him. He knows he is lucky to have individual attention from teachers and student support staff as well as an education immersed in character development. He also knows that living on a college campus (Florida Memorial University) is a benefit afforded to few so young.

And just as he is excited to one day set an example to the classes that will come after him, he has enjoyed looking up to the college students he sees living out his own dream every day.

SEED MIAMI BY THE NUMBERS:

240
hours of professional
development and planning completed by SEED Miami staff prior to the school's opening

9 the number of Founding Educators that moved out of state to join the SEED Miami team

1 of seats at SEED Miami are reserved for students who are part of the state's child welfare system

19
the number of community volunteers that pinned scholars during SEED Miami's first dream ceremony, which was an official welcome to the school

With 24 hours, I can use the night shift to plan a better tomorrow.


## DERIK WASHINGTON

Overnight Manager, SEED Miami
Pictured leading a drama club exercise

Mr. Washington can relate to our students' experience more than most. Having attended an independent boarding school since the fourth grade, he is in a unique position to comfort students as they adjust to their new environment. He does this not just by recounting his own challenges while at boarding school, but also by leading discussions on character values during weekly community meetings and drama club practice after school. Inspired by his own participation in the arts, Mr. Washington sees drama as an opportunity to explore other characters, and, by extension, yourself. "Based on my past experiences, my strength has always been in helping students to reach their greatest potential by building self esteem and social skills."

Mr. Washington's work reminds us of what makes SEED unique. While SEED Miami's 60 sixth graders are sleeping, Mr. Washington is at work, overseeing resident advisors while they plan morning programming and combing through the notes and data recorded on each student throughout the day by teachers and student life counselors. By the time students are awake and teachers are back on campus, Mr. Washington has analyzed all communication logs for areas of strength and growth and has shared his insights with staff.
SEED's 24-hour model doesn't just include a safe place to get eight hours' sleep; it is a literal reference to the support that our team of caring adults provides every moment of every day.

With 24 houjs, I cas think about behosvior and pealth the way masth teachers thins about their lessons:

## ERIKA ASIKOYE

Director of Student Support Services, SEED Maryland Years with SEED: 9 (including eight years at SEED DC)

## "With the SEED model, we are saying we want the responsibility of figuring out answers to 24 -hour questions."

Creating solutions to 24 -hour questions is Erika Asikoye's job. She is responsible for overseeing the staff of thirteen counselors, nurses, and psychologists that deliver non-instructional support for students.
200
available hours of therapy or
counseling per week at SEED MD

Whether it's a 104-degree fever at 3:00am or homesickness at 9:00pm, Mrs. Asikoye knows about it. This responsibility is a "wonderful kind of overwhelming," and she is motivated by the knowledge that the quality of care outside of the classroom directly affects student engagement in the classroom. Plus, she is never in this work alone; she has had SEED teammates by her side for nine years.

With 24 hours, I can exp/ore new communities....and sive back fo mine:


## KEYANA WHITE

Graduate, SEED DC Class of 2012
Current Student at Trinity Washington University
Keyana's is a story of exploration and persistence. While at SEED, Keyana took advantage of every available opportunity - a rigorous Outward Bound excursion in the North Carolina mountains and summer leadership programming through Hugh O'Brian Youth Leadership and Future Civic Leaders, to name a few. Through these adventures, Keyana learned to push herself with support from her SEED family, who sent her encouraging letters on every trip.

Her strength and persistence - and support from SEED - have served her well in college, too. Keyana struggled with a forty-minute commute to Stevenson University's campus north of Baltimore, and she needed to devise a new plan. With the help of her College Transition \& Success advisor and her family

900 of the Class of 2014 was accepted to
90 colleges endorsed by SEED.
and friends, Keyana transferred to Trinity Washington University for the spring semester. And even though Keyana has been working two part-time jobs, she earned a 3.0 GPA last semester

A business administration major, Keyana hopes to run a non-profit, community-based organization one day. To those that know her, this only makes sense. Service learning has been a passion of Keyana's ever since she helped to launch the school's first canned food drive, supporting the Capital Area Food Bank she works for today. Looking back on the challenges she's faced, Keyana had this reflection: "I am proud I never quit. Ive learned that I am strong. I still want to push myself."

820 of all SEED graduates are first 810 generation college students.

With 24 hours, I can hep students find th formvia for suecess


## TAWANE WATKINS

Life Skills Counselor -Literacy, SEED DC
Years with SEED: 3 (six years in education)
As the life skills counselor responsible for literacy programming for middle school boys, Mr. Watkins has ound joy in "the freedom to create a literacy program that reflects my ideas and my students' input." Having once struggled to succeed in school himself, Mr
Watkins knows the value of getting student buy-in and investment, especially from those who are academically behind. By appealing to his students' interests, he teaches them to make any reading material relatable to their own lives so that their hard work comes easier. The ultimate goal is to show them that reading "is not just work if it's actually working." On any given day, this could mean writing a song about To Kill a Mockingbird or acting out a scene from a play. And with structured reading time as a part of every student's schedule every day, they have plenty of chances to practice.

1.5
the average years of reading growth attained by SEED DC's middle school students during one academic year
"SEED is non-traditional kids get to visit Greece, they srow food in our garden, and they take forensic science. That exposure helps them realize that they are strong, intelligent, and multi-faceted."
the number of minutes middle school students participate in group reading each week

With 24 hours, I can hep kids explore the solar system their futures.

## JUSTIN EAMES

Director of Technology, SEED Maryland Years with SEED: 3 (ten years in education)

In a room adorned with 3D printers, virtual reality headsets, a drone, and computers outfitted with Adobe Creative Suite, students are practicing a seemingly tedious skill: typing. That's because Mr. Eames knows that no matter their passion for screens or social media, students must learn the basics to leverage existing - and future - technology.

In Mr. Eames' classroom, an average day might involve game design, Adobe Photoshop, or blogging in addition to typing practice and writing. By incorporating writing into his technology curriculum
"students express themselves and learn how joyous the creative process can be." students have to create a game from scratch when they participate in a local game jam each November

With Mr. Eames' help, technology also becomes a vehicle for students to learn about future careers. One child with an interest in music production is given access to equipment and a sound design professional; another group of students are visited by a game designer each week to learn about the programs used in creating modern commercial video games.

Mr. Eames exposes students to the tools and programs used in technology-related fields to increase their awareness of viable career options. "A lot of times kids think that college degrees are for doctors and lawyers," he says, adding, "but now, almost any career requires a college degree."

8
the average number of extracurricula excursions that every student at SEED Maryland attended last year

With 24 hours, I can
be parts of a team that immerses student's in positivity and core values.

## NICOLE PADRO

Student Life Counselor, SEED Miami
Pictured in the Princeton Dorm

Seeking more direct engagement with students after years in social services, Ms. Padro has found her role as Student Life Counselor to be "aligned to my values - this is my passion, my life." Not only does she ensure the safety of fifteen girls in her Princeton Dorm, but she also helps model core values through weekly reflection activities such as nightly group reading (shown here). Though they "came in as phenomenal kids," Ms. Padro has loved watching them grow in their first few weeks, and she feels fortunate to know that they have seven years ahead together.
"I want my students to be successful in all areas of their lives. I want them to be good parents and loving friends. I want them to be happy human beings and proud of themselves. And then I want them to come back and inspire."


## KARIM KHALIFA

Board Member \& Construction Committee Chair, The SEED Foundation (and formerly SEED Maryland) SVP of Global Design, Marriott International

Board member Karim Khalifa thinks about how people engage with spaces for a living, and, for the last eight years, the SEED network has been fortunate to add our campuses to his list of projects. As chair of the construction committee, Karim helped create a vision for the Modell Center at SEED MD, a place where students could continue to exercise the optimism and dedication that he saw during his first tour at SEED DC As he says, "space can have a huge impact on the way people feel and how they interact. It gives them a place to contribute."

Securing a fully functional campus for new schools isn't without its challenges. This year, in Miami, Karim and SEED staff considered numerous site options before the school opened at Florida Memorial University
15
board members and emirita have given financially to SEED for ten or more years.
(FMU) in August. For Karim, opening in partnership with FMU was innovative and financially responsible. Plus, he notes, "FMU's commitment to supporting minority education from grade six to college is really motivating."
As Karim continues to help SEED face the "fascinating challenge" of phasing in a program over six years, he is steadfast in his support because he knows what has and always will be in center focus: our students. Karim feels connected to SEED through the students we serve and the opportunities we provide. And, when challenges inevitably arise," providing a facility that encourages possibilities to be explored keeps me soing."
7.7
years is the average tenure for board members on The SEED Foundation Board of Directors.

With 24 hours, I can know that a whole villase is raisins my children.


## TASHA POULSON

Parent \& Board Member, SEED DC
Children currently enrolled at SEED: 3

Hearing about SEED through a friend, Ms. Poulson was first struck by "the opportunities - meeting the mayor, being in the paper - the external opportunities were excellent!"But ultimately, it was the college preparatory environment and the ambition it instills in students that compelled her to add her daughter La'Dearia to the waitlist. She wanted for her children what she saw in other SEED students:
"SEED kids always ask, 'what's next?' They always have another soal for themselves. We are instilling in my kids that they've never learned enough - there's always more."

Five years later, La'Dearia is a senior, and Ms. Poulson still finds "any excuse" to visit her and her two other children who attend SEED. In between school visits, Ms. Poulson knows that her children are in good hands because she is in constant communication with teachers, life skills counselors, and other parents. Ms. Poulson knows that her children are working towards stronger futures at SEED and is grateful that they have found an additional family along the way.

## MICHELLE \& DIANA BOBB

Class of 2015 (Seniors), SEED Maryland
Pictured with Student Life Counselor La'Quana Hussey (center)

Michelle and Diana may be sisters, but anyone at SEED Maryland will tell you that they are unique individuals. Diana (at left) is a fast reader who processes information quickly and who hopes to pursue a degree in medicine from the University of Maryland, where she conducted HIV research last summer. Michelle (at right) dreams of becoming an aerospace engineer, but she acknowledges hat schoolwork requires more effort from her than it does from her sister.

Michelle and Diana do share one major thing in common the incredible support of their student life counselor, La'Quana Hussey (at center). Ms. Hussey has been by the girls' side since they enrolled at SEED Maryland in the sixth grade. Over the last six years, she has helped
them mature through personal, academic, and social challenges. Michelle notes that "Ms. Hussey stays until 2:00am to help us work through any problem. She is so dedicated." Ms. Hussey feels like she has grown through their relationship, too. "They've taught me so much because they think I can do anything," she says, "even run with them at 5:30am!"
Pushing each other to be better has been a theme for Michelle, Diana, and their peers as they have blazed the trail at SEED Maryland as its first class. They have learned how to be resilient - how to "make the best out of everything." Diana adds, "We've created our own atmosphere, and that feels really good."

As Michelle and Diana look forward to their senior year and beyond, they appreciate the "value in the struggles" hey have faced and remain focused on being leaders for other classes below them, adding that "when you have somebody looking up to you, it makes you want to be even better than you were before."

12:1
student to staff ratio in the
student life program
100
AP exams taken by SEED Maryland students in Spring 2014

## THE HONOR ROLL

Every SEED student that walks the stage on college graduation day does so in large part thanks to the incredible efforts of their entire SEED family - teachers, student life staff, parents, peers, and you, their supporters.

## We gratefully acknowledge here the

 individuals, corporations, and foundations who have supported The SEED Foundation, The SEED School of Washington, D.C., The SEED School of Maryland, and/or The SEED School of Miami.Thank you for paving the path that allows our students to discover their potential.

SEED would not be possible without the visionary leadership and support of the individuals, corporations, and foundations who have given the following cumulative gifts and commitments to the SEED Network

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JULY 1, 2013 - JUNE 30, 2014
We take pride in the fact that our organization has been financially stable for 17 years. Our staff works hard to ensure that our supporters donations and resources directly affect what matters most: our students and graduates.

To the Board of Directors
The SEED Foundation, Inc.
Washington, D.C.
Report on the Financial Statements
We have audited the accompanying consolidated financial statements of The SEED Foundation, Inc. and Subsidiaries (the Foundation), which comprise the consolidated balance sheet as of June 30,2014 , and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
Opinion
In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Foundation and its subsidiaries as of June 30,2014 , and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Report on Summarized Comparative Informatio

We have previously audited the Foundation's 2013 consolidated financial statements, and we expressed an unmodified audit opinion on those audited consolidated financial statements in our report dated November 5, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30,2013 , is consistent, in all material respects, with the audited consolidated financial statements from which it has been derived.

Mortaduy <LP
Gaithersburg, Maryland
November 14, 2014

The SEED Foundation, Inc. and Subsidiaries
Consolidated Balance Sheet
Fiscal Year-End: June 2014
(with Comparative Totals for 2013)

The SEED Foundation, Inc. and Subsidiaries
Consolidated Statement of Activities
Fiscal Year-End: June 2014
(with Comparative Totals for 2013)

|  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Cash and Cash Equivalents | \$ | 12,070,168 | \$ | 10,977,108 |
| Investments |  | 741,581 |  | 628,918 |
| Receivables |  | 808,380 |  | 732,756 |
| Prepaid Expenses |  | 110,421 |  | 82,938 |
| Restricted Cash |  | 1,362,293 |  | 1,323,537 |
| Promises to Give, net |  | 2,051,414 |  | 3,051,303 |
| Property and Equipment, net |  | 64,078,521 |  | 64,145,279 |
| Debt Acquisition Costs, net |  | 799,677 |  | 929,348 |
|  | \$ | 82,022,455 | \$ | 81,871,187 |

## Liabilities and Net Assets

Liabilities
Accounts payable and accrued expenses
Deferred revenue
Refundable advances
Deferred rent
Capital lease obligation
Due to SEED School of Miami
Loan payable
Bonds and notes payable

Commitments and Contingency (Notes 9 and 10)

Net Assets
Unrestricted
Temporarily restricted
Permanently restricted

| $\mathbf{\$}$ | $\mathbf{1 , 7 6 7 , 2 4 4}$ | $\$$ |
| ---: | ---: | ---: |
|  | $\mathbf{1 5 6 , 9 3 4}$ | 124,261 |
|  | $\mathbf{1 1 0 , 5 9 4}$ |  |
| $\mathbf{2 3 7 , 3 3 6}$ |  | $1,368,768$ |
| $\mathbf{1 2 , 2 6 4}$ |  | 22,210 |
|  | $\mathbf{1 5 4 , 6 0 1}$ | 75,560 |
| $\mathbf{3 0 , 0 0 0}$ | - |  |
| $\mathbf{6 , 0 0 0 , 0 0 0}$ | $2,983,701$ |  |
| $\mathbf{2 9 , 4 9 0 , 0 0 0}$ | $30,900,000$ |  |
| $\mathbf{3 7 , 8 4 8 , 3 7 9}$ | $40,585,094$ |  |


|  |  |
| ---: | ---: |
| $\mathbf{3 9 , 3 8 0 , 3 1 0}$ | $35,427,117$ |
| $\mathbf{4 , 6 9 3 , 7 6 6}$ | $5,758,976$ |
| $\mathbf{1 0 0 , 0 0 0}$ | 100,000 |
| $\mathbf{4 4 , 1 7 4 , 0 7 6}$ | $41,286,093$ |

\$ 82,022,455 \$ 81,871,187

|  | 2014 |  |  |  | $2013$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |  |
| Support and Revenue |  |  |  |  |  |
| Per-pupil allocation | \$ 27,680,954 | \$ - | \$ - | \$ 27,680,954 | \$ 26,707,346 |
| Contributions | 7,121,546 | 2,273,086 | - | 9,394,632 | 8,914,050 |
| Private grants and awards | 2,898,172 | - | - | 2,898,172 | 2,557,515 |
| Federal grants and awards | 2,056,654 |  | - | 2,056,654 | 1,583,444 |
| State grants and awards | 17,050 |  | - | 17,050 | - |
| Investment income | 116,909 |  | - | 116,909 | 166,967 |
| In-kind contributions | 28,607 |  | - | 28,607 | 146,500 |
| Other | 41,806 | - | - | 41,806 | 72,040 |
| Net assets released |  |  |  |  |  |
| from restrictions | 3,338,296 | $(3,338,296)$ | - | - | - |
| Total support and revenue | 43,299,994 | $(1,065,210)$ | - | 42,234,784 | 40,147,862 |
| Expenses |  |  |  |  |  |
| Salaries and benefits | 22,622,401 | - | - | 22,622,401 | 20,918,028 |
| Supplies and services | 10,565,313 | - | - | 10,565,313 | 11,054,384 |
| Depreciation and amortization | 2,739,884 |  |  | 2,739,884 | 2,420,335 |
| Interest expense | 913,856 | - | - | 913,856 | 735,987 |
| Total expenses | 36,841,454 | - | - | 36,841,454 | 35,128,734 |
| Change in net assets before other (losses) | 6,458,540 | $(1,065,210)$ | - | 5,393,330 | 5,019,128 |
| Loss on disposal of assets | $(2,505,347)$ | - | - | $(2,505,347)$ | $(1,397,810)$ |
| Change in net assets | 3,953,193 | (1,065,210) | - | 2,887,983 | 3,621,318 |
| Net Assets |  |  |  |  |  |
| Beginning | 35,427,117 | 5,758,976 | 100,000 | 41,286,093 | 37,664,775 |
| Ending | \$ 39,380,310 | \$ 4,693,766 | \$ 100,000 | \$ 44,174,076 | \$ 41,286,093 |

The SEED Foundation, Inc. and Subsidiaries
Consolidated Statement of Cash Flows
Fiscal Year-End: June 2014
(with Comparative Totals for 2013)

|  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flows from Operating Activities |  |  |  |  |
| Change in net assets | \$ | 2,887,983 | \$ | 3,621,318 |
| Adjustments to reconcile change in net assets to net cash provided by operating activities: |  |  |  |  |
| Change in allowance for uncollectible pledges |  | 7,065 |  | (9,670) |
| Change in discount on promises to give |  | $(33,389)$ |  | $(6,541)$ |
| Depreciation and amortization |  | 2,739,884 |  | 2,420,335 |
| Loss on disposal of assets |  | 2,505,347 |  | 1,397,810 |
| Realized and unrealized gain on investments |  | $(112,663)$ |  | $(130,919)$ |
| Donated artwork |  | - |  | $(146,500)$ |
| Change in deferred rent |  | $(9,946)$ |  | $(4,339)$ |
| Changes in assets and liabilities: (Increase) decrease in: |  |  |  |  |
|  |  |  |  |  |
| Receivables |  | $(75,624)$ |  | 59,607 |
| Prepaid expenses |  | $(27,483)$ |  | 13,429 |
| Promises to give |  | 101,213 |  | $(1,895,434)$ |
| Other assets |  | - |  | 5,508 |
| Increase (decrease) in: |  |  |  |  |
| Accounts payable and accrued expenses |  | $(534,797)$ |  | 623,416 |
| Deferred revenue |  | 46,340 |  | $(79,083)$ |
| Refundable advances |  | $(1,131,432)$ |  | $(671,260)$ |
| Due to SEED Miami |  | 30,000 |  | - |
| Net cash provided by operating activities |  | 6,392,498 |  | 5,197,677 |
| Cash Flows from Investing Activities |  |  |  |  |
| Purchase of property and equipment |  | $(7,757,914)$ |  | $(11,612,726)$ |
| Purchase of investments |  | - |  | $(3,963)$ |
| Proceeds from sale of investments |  | - |  | 1,869,828 |
| Increase in restricted cash |  | $(38,756)$ |  | $(52,594)$ |
| Net cash used in investing activities |  | (7,796,670) |  | $(9,799,455)$ |
| Cash Flows from Financing Activities |  |  |  |  |
| Cash received for pledges restricted for long term purposes |  | 925,000 |  | 925,000 |
| Debt acquisition costs |  | - |  | $(175,630)$ |
| Principal payments on loan payable |  | $(2,000,000)$ |  | - |
| Principal payments on bonds and note payable |  | $(1,410,000)$ |  | $(1,355,000)$ |
| Proceeds of loan payable |  | 5,016,299 |  | 2,983,701 |
| Principal payments on capital lease obligation |  | $(34,067)$ |  | $(32,361)$ |
| Net cash provided by financing activities |  | 2,497,232 |  | 2,345,710 |
| Net increase (decrease) in cash and cash equivalents |  | 1,093,060 |  | $(2,256,068)$ |
| Cash and Cash Equivalents |  |  |  |  |
| Beginning |  | 10,977,108 |  | 13,233,176 |
| Ending | \$ | 12,070,168 | \$ | 10,977,108 |

Allexis and Stiamart, SEED DC Class of 2014, enjoy the SEED Marylana Cancupus during the 2014 SEED Alumni Summer Institute, hosted by The SEED Foundation's College Jransition \& Success team. Alexis is currently a frestiman aft Virginia Tech, and Sthamari is a freshman at the University of Maryland.

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